

2017-18 Budget Detail

APPENDIX A

Group with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		Budget to 31st December	Actual to 31st December	Variance to 31st December	Annual Budget	Expected Total by Year End	Variance expected 31/03/18	
		£	£	£	£	£	£	
STRATEGIC MANAGEMENT								
Chief Executive : Alex Parmley								
MANAGEMENT BOARD	Expenditure	732,413	574,510	-157,903	1,013,880	1,013,880	0	<i>Savings from senior management restructure are to be transferred to the transformation reserve.</i>
Portfolio Holder : Cllr Ric Pallister	Income	0	-433	-433	0	0	0	
	TOTAL	732,413	574,077	-158,336	1,013,880	1,013,880	0	
TOTAL STRATEGIC MANAGEMENT	Expenditure	732,413	574,510	-157,903	1,013,880	1,013,880	0	
	Income	0	-433	-433	0	0	0	
	TOTAL	732,413	574,077	-158,336	1,013,880	1,013,880	0	
TRANSFORMATION								
Chief Executive : Alex Parmley								
TRANSFORMATION	Expenditure	279,295	1,198,723	919,428	182,850	182,850	0	No variance anticipated.
Portfolio Holder : Cllr Ric Pallister	Income	-447,410	-461,271	-13,861	-447,410	-447,410	0	
	TOTAL	-168,115	737,452	905,567	-264,560	-264,560	0	<i>Funding for the project will be made from the transformation reserve.</i>
TOTAL TRANSFORMATION	Expenditure	279,295	1,198,723	919,428	182,850	182,850	0	
	Income	-447,410	-461,271	-13,861	-447,410	-447,410	0	
	TOTAL	-168,115	737,452	905,567	-264,560	-264,560	0	
POLICY AND PERFORMANCE								
Service Manager : Charlotte Jones								
POLICY & PERFORMANCE	Expenditure	89,278	89,326	48	117,580	117,580	0	Nil variance expected by year end.
Portfolio Holder : Cllr Ric Pallister	Income	0	0	0	0	0	0	
	TOTAL	89,278	89,326	48	117,580	117,580	0	
TOTAL POLICY AND PERFORMANCE	Expenditure	89,278	89,326	48	117,580	117,580	0	
	Income	0	0	0	0	0	0	
	TOTAL	89,278	89,326	48	117,580	117,580	0	
TOTAL CHIEF EXECUTIVE	Expenditure	1,100,986	1,862,559	761,573	1,314,310	1,314,310	0	
	Income	-447,410	-461,704	-14,294	-447,410	-447,410	0	
	TOTAL	653,576	1,400,855	747,279	866,900	866,900	0	
FINANCIAL SERVICES								
Service Manager : Nicola Hix								
AUDIT	Expenditure	95,540	94,141	-1,399	95,540	95,540	0	Expenditure in line with budget.
Portfolio Holder : Cllr Peter Seib	Income	0	0	0	0	0	0	
	TOTAL	95,540	94,141	-1,399	95,540	95,540	0	
CORPORATE COSTS	Expenditure	1,643,237	1,558,923	-84,314	2,107,890	2,107,890	0	Budget should be on target current variance due to year end provisions and profiling. Savings in staffing costs should reduce canteen overspend.
Portfolio Holder : Cllr Peter Seib	Income	-125,285	-115,422	9,863	-673,800	-673,800	0	
	TOTAL	1,517,952	1,443,501	-74,451	1,434,090	1,434,090	0	

Group with Elements		Budget to 31st December	Actual to 31st December	Variance to 31st December	Annual Budget	Expected Total by Year End	Variance expected 31/03/18	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
FINANCIAL SERVICES Portfolio Holder : Cllr Peter Seib	Expenditure	507,194	507,837	643	702,240	702,240	0	Budget on track
	Income	-19,830	-12,264	7,566	-20,330	-20,330	0	
	TOTAL	487,364	495,573	8,209	681,910	681,910	0	
TREASURY MANAGEMENT Portfolio Holder : Cllr Peter Seib	Expenditure	52,017	49,728	-2,289	60,970	60,970	0	On target for year end.
	Income	0	-225,071	-225,071	-477,820	-477,820	0	
	TOTAL	52,017	-175,343	-227,360	-416,850	-416,850	0	
TOTAL FINANCIAL SERVICES	Expenditure	2,297,988	2,210,629	-87,359	2,966,640	2,966,640	0	
	Income	-145,115	-352,757	-207,642	-1,171,950	-1,171,950	0	
	TOTAL	2,152,873	1,857,872	-295,001	1,794,690	1,794,690	0	
ICT SERVICES								
Service Manager : David Chubb								
INFORMATION SYSTEMS Portfolio Holder : Cllr Henry Hobhouse	Expenditure	798,313	819,632	21,319	1,053,460	1,053,460	0	<i>Overspends on Network charges is offset by Salary Savings</i>
	Income	-13,355	-8,322	5,033	-16,770	-16,770	0	
	TOTAL	784,958	811,310	26,352	1,036,690	1,036,690	0	
TOTAL INFORMATION SYSTEMS	Expenditure	798,313	819,632	21,319	1,053,460	1,053,460	0	
	Income	-13,355	-8,322	5,033	-16,770	-16,770	0	
	TOTAL	784,958	811,310	26,352	1,036,690	1,036,690	0	
PROCUREMENT AND RISK MANAGEMENT								
Service Manager : Netta Meadows								
PROCUREMENT AND RISK MANAGEMENT Portfolio Holder : Cllr Peter Seib	Expenditure	119,360	118,613	-747	157,470	157,470	0	Budget will be over-spent as we have data cleansing charges for MFDs that have been terminated due to office moves <i>and</i> as we are no longer journaling internal recharges
	Income	-14,543	-930	13,613	-19,390	-19,390	0	
	TOTAL	104,817	117,683	12,866	138,080	138,080	0	
TOTAL PROCUREMENT AND RISK MANAGEMENT	Expenditure	119,360	118,613	-747	157,470	157,470	0	
	Income	-14,543	-930	13,613	-19,390	-19,390	0	
	TOTAL	104,817	117,683	12,866	138,080	138,080	0	
REVENUES AND BENEFITS								
Service Manager : Ian Potter								
REVENUES & BENEFITS Portfolio Holder : Cllr Peter Seib	Expenditure	1,430,757	1,368,536	-62,221	1,859,690	1,859,690	0	The income from summons and liability order costs is 10% (£25k) below budget expectation which is due to a reduction of 10.7% in the number of summons issued/liability orders granted by the courts. However, I am anticipating that we will be broadly in line with budget at end of year due to small underspends elsewhere.
	Income	-436,174	-422,277	13,897	-484,920	-484,920	0	
	TOTAL	994,583	946,259	-48,324	1,374,770	1,374,770	0	
HOUSING BENEFIT SUBSIDY Portfolio Holder : Cllr Peter Seib	Expenditure	28,697,363	26,581,495	-2,115,868	38,263,150	38,263,150	0	The rollout of Universal Credit means expenditure on Housing Benefit is falling which results in a large variance compared with the budget set at beginning of year. Our monitor shows our spend to broadly as expected against our mid-year estimate. Subsidy is monitored monthly and the subsidy claim externally audited and finally adjusted autumn 2018.
	Income	-29,322,281	-29,266,994	55,287	-38,910,610	-38,910,610	0	
	TOTAL	-624,918	-2,685,499	-2,060,581	-647,460	-647,460	0	
TOTAL REVENUES AND BENEFITS	Expenditure	30,128,120	27,950,031	-2,178,089	40,122,840	40,122,840	0	
	Income	-29,758,455	-29,689,271	69,184	-39,395,530	-39,395,530	0	
	TOTAL	369,665	-1,739,240	-2,108,905	727,310	727,310	0	

Group with Elements		Budget to 31st December	Actual to 31st December	Variance to 31st December	Annual Budget	Expected Total by Year End	Variance expected 31/03/18	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
OPERATIONS AND CUSTOMER FOCUS								
Service Manager : Sharon Jones								
CUSTOMER SERVICES	Expenditure	368,755	344,032	-24,723	488,550	488,550	0	The budget is on track for the end of the year. We are underspent within salaries so I have offered extra hours to some current staff to allow them to help cover the phones whilst others are on training, briefings and preparing for their assessments.
Portfolio Holder : Cllr Ric Pallister	Income	0	-9,092	-9,092	0	0	0	
	TOTAL	368,755	334,940	-33,815	488,550	488,550	0	
RESOLUTION AND PRINTING	Expenditure	58,320	51,427	-6,893	77,760	77,760	0	
Portfolio Holder : Cllr Ric Pallister	Income	-70,560	-36,828	33,732	-94,080	-94,080	0	
	TOTAL	-12,240	14,599	26,839	-16,320	-16,320	0	
TOTAL OPERATIONS AND CUSTOMER FOCUS	Expenditure	427,075	395,459	-31,616	566,310	566,310	0	
	Income	-70,560	-45,920	24,640	-94,080	-94,080	0	
	TOTAL	356,515	349,539	-6,976	472,230	472,230	0	
DEMOCRATIC SERVICES								
Service Manager : Angela Cox								
DEMOCRATIC & SUPPORT SERVICES	Expenditure	705,725	754,001	48,276	977,420	977,420	0	Generally the budgets are on track. I am pleased that although the printing & stationery budget is overspent, it is not by so much as the previous financial year. Plus there should be some transfers from this budget to Hospitality, Member Travelling & Member Training.
Portfolio Holder : Cllr Val Keitch	Income	-7,065	-66,515	-59,450	-9,420	-9,420	0	
	TOTAL	698,660	687,486	-11,174	968,000	968,000	0	
TOTAL DEMOCRATIC & SUPPORT SERVICES	Expenditure	705,725	754,001	48,276	977,420	977,420	0	
	Income	-7,065	-66,515	-59,450	-9,420	-9,420	0	
	TOTAL	698,660	687,486	-11,174	968,000	968,000	0	
LEGAL SERVICES								
Service Manager : Angela Watson								
LEGAL SERVICES	Expenditure	324,760	267,912	-56,848	425,100	425,100	0	Expenditure on nominal books and publications is over budget, due largely to the hard copy updates we need for the legal encyclopaedias and over which we have no control in terms of numbers and frequency. Expenditure on nominal consultants & professionals is under budget – we haven't needed to take external legal advice for a little while, but I do expect further expenditure before the year end. We will be hiring a locum solicitor from 12th February for a period of 6 months, so this will increase expenditure on staff costs.
Portfolio Holder : Cllr Peter Seib	Income	-55,685	-15,859	39,826	-73,880	-73,880	0	
	TOTAL	269,075	252,053	-17,022	351,220	351,220	0	
LAND CHARGES	Expenditure	83,490	59,825	-23,665	106,340	106,340	0	As is standard, the County Council is a little behind with their invoicing, so there is still expenditure to come under nominal 4030 (consultant & professional fees). Search numbers were down a little towards the end of the year, hence income is slightly under target (for the first time in a long time!). Hopefully this will pick up over the next couple of months
Portfolio Holder : Cllr Peter Seib	Income	-343,568	-327,891	15,677	-453,110	-453,110	0	
	TOTAL	-260,078	-268,066	-7,988	-346,770	-346,770	0	
RIGHTS OF WAY	Expenditure	60,635	45,081	-15,554	69,360	69,360	0	Due to a retirement there is an ongoing salary saving.

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		£	£	£	£	£	£	
Portfolio Holder : Cllr Peter Seib	Income	-46,835	-34,614	12,221	-50,960	-50,960	0	Income is significantly below target, the processing of diversion orders was taken on temporarily by one the of the lawyers. Although progress is being made, it has to be in addition to all their other work. This is an area of work that is likely to be re-assigned in due course under the new structure, which should allow better focus on the work and, consequently, more income.
	TOTAL	13,800	10,467	-3,333	18,400	18,400	0	
TOTAL LEGAL SERVICES	Expenditure	468,885	372,818	-96,067	600,800	600,800	0	
	Income	-446,088	-378,364	67,724	-577,950	-577,950	0	
	TOTAL	22,797	-5,546	-28,343	22,850	22,850	0	
FRAUD AND DATA MANAGEMENT								
Service Manager : Lynda Creek								
FRAUD AND DATA MANAGEMENT	Expenditure	45,170	27,094	-18,076	58,400	58,400	0	The degree of underspend depends on whether we are able to conclude a contract to undertake some fraud investigation work - at present it is not looking promising as it has been ongoing since the Spring. The hold up concerns the legal requirements with data protection which need to be met to ensure the security of the data transfer and processing. There will be some additional spending on DP training in preparation for GDPR.
	Income	0	0	0	0	0	0	
Portfolio Holder : Cllr Peter Seib	TOTAL	45,170	27,094	-18,076	58,400	58,400	0	
TOTAL FRAUD AND DATA MANAGEMENT	Expenditure	45,170	27,094	-18,076	58,400	58,400	0	
	Income	0	0	0	0	0	0	
	TOTAL	45,170	27,094	-18,076	58,400	58,400	0	
HUMAN RESOURCES								
Service Manager : Mike Holliday								
HUMAN RESOURCES	Expenditure	205,297	200,003	-5,294	273,730	273,730	0	
	Income	-10,375	-12,851	-2,476	-12,870	-12,870	0	
Portfolio Holder : Cllr Ric Pallister	TOTAL	194,922	187,152	-7,770	260,860	260,860	0	Across the operational areas budget remains on target though there has been additional spend in some areas that reflect increased outplacement and recruitment testing costs this year.
TOTAL HUMAN RESOURCES	Expenditure	205,297	200,003	-5,294	273,730	273,730	0	
	Income	-10,375	-12,851	-2,476	-12,870	-12,870	0	
	TOTAL	194,922	187,152	-7,770	260,860	260,860	0	
TOTAL DIRECTOR OF SUPPORT SERVICES	Expenditure	35,195,933	32,848,280	-2,347,653	46,777,070	46,777,070	0	
	Income	-30,465,556	-30,554,930	-89,374	-41,297,960	-41,297,960	0	
	TOTAL	4,730,377	2,293,350	-2,437,027	5,479,110	5,479,110	0	
ECONOMIC DEVELOPMENT								
Service Manager : David Julian								
ECONOMIC DEVELOPMENT	Expenditure	462,658	501,011	38,353	594,980	594,980	0	£25K variance on consultancy for Yeovil Refresh which will be covered from the Infrastructure Reserve as agreed
	Income	-463,562	-535,235	-71,673	-490,800	-740,800	-250,000	
Portfolio Holder : Cllr Jo Roundell-Greene	TOTAL	-904	-34,224	-33,320	104,180	-145,820	-250,000	

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		£	£	£	£	£	£	
TOURISM	Expenditure	138,670	98,200	-40,470	202,120	202,120	0	Underspend on salary budget due to vacant supervisory post being held over until outcome of transformation is known. Part of work being covered by ED team
Portfolio Holder : Cllr Derek Yeomans	Income	-62,662	-40,512	22,150	-83,550	-83,550	0	
	TOTAL	76,008	57,688	-18,320	118,570	118,570	0	There will be an underspend on this budget at year end.
HERITAGE	Expenditure	45,187	29,404	-15,783	60,250	60,250	0	underspend on salary budget due to vacant supervisory post being held over until outcome of transformation is known. Part of work being covered by ED team
Portfolio Holder : Cllr Nick Weeks	Income	-2,340	-1,239	1,101	-3,120	-3,120	0	
	TOTAL	42,847	28,165	-14,682	57,130	57,130	0	There will be an underspend on this budget at year end.
TOTAL ECONOMIC DEVELOPMENT	Expenditure	646,515	628,615	-17,900	857,350	857,350	0	
	Income	-528,564	-576,986	-48,422	-577,470	-827,470	-250,000	
	TOTAL	117,951	51,629	-66,322	279,880	29,880	-250,000	
DEVELOPMENT CONTROL								
Service Manager : Simon Fox								
DEVELOPMENT CONTROL	Expenditure	1,061,383	1,053,741	-7,642	1,413,750	1,363,750	-50,000	Expenditure on salaries is less than forecast
Portfolio Holder : Cllr Angie Singleton	Income	-953,962	-1,150,767	-196,805	-1,271,950	-1,371,950	-100,000	Planning income is likely to exceed the budgeted amount by at least £100k
	TOTAL	107,421	-97,026	-204,447	141,800	-8,200	-150,000	
TOTAL DEVELOPMENT CONTROL	Expenditure	1,061,383	1,053,741	-7,642	1,413,750	1,363,750	-50,000	
	Income	-953,962	-1,150,767	-196,805	-1,271,950	-1,371,950	-100,000	
	TOTAL	107,421	-97,026	-204,447	141,800	-8,200	-150,000	
SPATIAL POLICY								
Service Manager : Jo Wilkins								
PLANNING POLICY	Expenditure	198,172	233,236	35,064	290,850	290,850	0	Recruited agency staff to cover staff vacancies and to enable continued progress on Local Plan Review. Additionally, no consultancy costs were identified (in the budget) for the year.
Portfolio Holder : Cllr Angie Singleton	Income	-7,170	-5,250	1,920	-7,810	-7,810	0	
	TOTAL	191,002	227,986	36,984	283,040	283,040	0	
TRANSPORT	Expenditure	30,900	29,904	-996	41,200	41,200	0	
Portfolio Holder : Cllr Henry Hobhouse	Income	0	0	0	0	0	0	
	TOTAL	30,900	29,904	-996	41,200	41,200	0	
TOTAL SPATIAL POLICY	Expenditure	229,072	263,140	34,068	332,050	332,050	0	
	Income	-7,170	-5,250	1,920	-7,810	-7,810	0	
	TOTAL	221,902	257,890	35,988	324,240	324,240	0	
STRATEGIC HOUSING								
Service Manager : Colin McDonald								
STRATEGIC HOUSING	Expenditure	223,813	169,610	-54,203	325,500	310,500	-15,000	Staffing costs down and will stay down
Portfolio Holder : Cllr Ric Pallister	Income	-85,235	-159,903	-74,668	-128,680	-128,680	0	
	TOTAL	138,578	9,707	-128,871	196,820	181,820	-15,000	Overall prediction – year end underspend £15k+
TOTAL STRATEGIC HOUSING	Expenditure	223,813	169,610	-54,203	325,500	310,500	-15,000	
	Income	-85,235	-159,903	-74,668	-128,680	-128,680	0	
	TOTAL	138,578	9,707	-128,871	196,820	181,820	-15,000	
ENVIRONMENTAL HEALTH								
Service Manager : Alasdair Bell								
HOUSING STANDARDS	Expenditure	171,773	139,699	-32,074	229,030	193,545	-35,485	Staff savings pending Transformation
Portfolio Holder : Cllr Val Keitch	Income	-50,587	-51,577	-990	-67,450	-67,450	0	
	TOTAL	121,186	88,122	-33,064	161,580	126,095	-35,485	Underspend expected by year end.

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		£	£	£	£	£	£	
ENVIRONMENTAL HEALTH & COMMUNITY PROTECTION Portfolio Holder : Cllr Val Keitch	Expenditure	591,030	559,172	-31,858	816,500	816,500	0	Expenditure is expected in the final quarter Income from Prescribed Processors is down. Overall spend on budget by year end will be on target.
	Income	-60,963	-46,121	14,842	-71,660	-71,660	0	
	TOTAL	530,067	513,051	-17,016	744,840	744,840	0	
ENFORCEMENT Portfolio Holder : Cllr Val Keitch	Expenditure	87,688	65,332	-22,356	123,060	103,060	-20,000	Underspending on salaries as one enforcement officer post is vacant Income is underachieving but this is offset against the underspend in salaries
	Income	-2,250	-1,341	909	-3,000	-3,000	0	
	TOTAL	85,438	63,991	-21,447	120,060	100,060	-20,000	
TOTAL ENVIRONMENTAL HEALTH	Expenditure	850,491	764,203	-86,288	1,168,590	1,113,105	-55,485	
	Income	-113,800	-99,039	14,761	-142,110	-142,110	0	
	TOTAL	736,691	665,164	-71,527	1,026,480	970,995	-55,485	
BUILDING CONTROL Service Manager : Dave Durrant								
BUILDING CONTROL Portfolio Holder : Cllr Nick Weeks	Expenditure	434,155	429,870	-4,285	631,790	618,320	-13,470	Anticipated Building Regulation charges income is around £425k for full year.
	Income	-464,707	-403,604	61,103	-661,240	-610,000	51,240	
	TOTAL	-30,552	26,266	56,818	-29,450	8,320	37,770	
TOTAL BUILDING CONTROL	Expenditure	434,155	429,870	-4,285	631,790	618,320	-13,470	
	Income	-464,707	-403,604	61,103	-661,240	-610,000	51,240	
	TOTAL	-30,552	26,266	56,818	-29,450	8,320	37,770	
LICENSING Service Manager : Nigel Marston								
LICENSING Portfolio Holder : Cllr Angie Singleton	Expenditure	186,840	180,168	-6,672	249,120	249,120	0	Currently well managed, expected to be on budget at year end Currently performing above budget but this is mainly due to income in advance for 3 and 5 year licences
	Income	-257,261	-289,013	-31,752	-301,610	-301,610	0	
	TOTAL	-70,421	-108,845	-38,424	-52,490	-52,490	0	
TOTAL LICENSING	Expenditure	186,840	180,168	-6,672	249,120	249,120	0	
	Income	-257,261	-289,013	-31,752	-301,610	-301,610	0	
	TOTAL	-70,421	-108,845	-38,424	-52,490	-52,490	0	
HOUSING AND WELFARE Service Manager : Kirsty Larkins/Alice Knight								
WELFARE Portfolio Holder : Cllr Sylvia Seal	Expenditure	260,055	236,647	-23,408	346,240	346,240	0	We are overspent on advertising as I made the decision to do more advertising - we have been carrying a vacant post for half the year so have had to spend on external advertising rather than staff time promoting the service - <i>however underspent overall</i> Very happy with the income so far this year.
	Income	-381,025	-394,539	-13,514	-401,000	-401,000	0	
	TOTAL	-120,970	-157,892	-36,922	-54,760	-54,760	0	
HOUSING Portfolio Holder : Cllr Sylvia Seal	Expenditure	1,032,027	802,740	-229,287	1,370,600	1,370,600	0	<i>Further expenditure expected during the final quarter</i>
	Income	-377,875	-245,728	132,147	-432,330	-432,330	0	
	TOTAL	654,152	557,012	-97,140	938,270	938,270	0	
TOTAL HOUSING AND WELFARE	Expenditure	1,292,082	1,039,387	-252,695	1,716,840	1,716,840	0	
	Income	-758,900	-640,267	118,633	-833,330	-833,330	0	
	TOTAL	533,182	399,120	-134,062	883,510	883,510	0	
TOTAL DIRECTOR OF SERVICE DELIVERY	Expenditure	4,924,351	4,528,734	-395,617	6,694,990	6,561,035	-133,955	
	Income	-3,169,599	-3,324,829	-155,230	-3,924,200	-4,222,960	-298,760	
	TOTAL	1,754,752	1,203,905	-550,847	2,770,790	2,338,075	-432,715	

Group with Elements		Budget to 31st December	Actual to 31st December	Variance to 31st December	Annual Budget	Expected Total by Year End	Variance expected 31/03/18	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
COMMUNITIES, THIRD SECTOR AND PARTNERSHIPS								
Service Manager : Helen Rutter								
CENTRAL COMMUNITIES TEAM Portfolio Holder : Cllr Ric Pallister	Expenditure	302,105	298,595	-3,510	332,750	332,750	0	
	Income	0	-300	-300	0	0	0	
	TOTAL	302,105	298,295	-3,810	332,750	332,750	0	
COMMUNITY SAFETY Portfolio Holder : Cllr Peter Gubbins	Expenditure	34,267	31,272	-2,995	45,690	45,690	0	
	Income	0	0	0	0	0	0	
	TOTAL	34,267	31,272	-2,995	45,690	45,690	0	
TOTAL COMMUNITIES, THIRD SECTOR AND PARTNERSHIPS	Expenditure	336,372	329,867	-6,505	378,440	378,440	0	
	Income	0	-300	-300	0	0	0	
	TOTAL	336,372	329,567	-6,805	378,440	378,440	0	<i>No over-spend: Budget Manager has no additional comments.</i>
AREA EAST								
Service Manager : Tim Cook								
EAST AREA DEVELOPMENT Area Chairman : Cllr Nick Weeks	Expenditure	137,070	135,752	-1,318	182,760	182,760	0	
	Income	-3,382	-8,608	-5,226	-4,510	-4,510	0	
	TOTAL	133,688	127,144	-6,544	178,250	178,250	0	
EAST GRANTS Area Chairman : Cllr Nick Weeks	Expenditure	38,580	25,359	-13,221	44,660	44,660	0	
	Income	0	0	0	0	0	0	
	TOTAL	38,580	25,359	-13,221	44,660	44,660	0	
EAST PROJECTS Area Chairman : Cllr Nick Weeks	Expenditure	64,860	51,227	-13,633	86,480	86,480	0	
	Income	-77,120	-79,379	-2,259	-86,480	-86,480	0	
	TOTAL	-12,260	-28,152	-15,892	0	0	0	
TOTAL AREA EAST	Expenditure	240,510	212,338	-28,172	313,900	313,900	0	The variance on staffing budgets is due to changes in personnel and new transition arrangements.
	Income	-80,502	-87,987	-7,485	-90,990	-90,990	0	There is an underspend in the grants budget but this will be allocated (and some spent) before year end.
	TOTAL	160,008	124,351	-35,657	222,910	222,910	0	
AREA NORTH								
Service Manager : Sara Kelly								
NORTH AREA DEVELOPMENT Area Chairman : Cllr Derek Yeomans	Expenditure	135,523	124,440	-11,083	177,570	177,570	0	The overspend we have in one budget line is more than covered by underspend elsewhere, so I am comfortable with all the Area North budgets.
	Income	-9,380	-11,717	-2,337	-9,380	-9,380	0	
	TOTAL	126,143	112,723	-13,420	168,190	168,190	0	
NORTH GRANTS Area Chairman : Cllr Derek Yeomans	Expenditure	13,360	12,398	-962	16,030	16,030	0	
	Income	0	0	0	0	0	0	
	TOTAL	13,360	12,398	-962	16,030	16,030	0	
TOTAL AREA NORTH	Expenditure	148,883	136,838	-12,045	193,600	193,600	0	
	Income	-9,380	-11,717	-2,337	-9,380	-9,380	0	
	TOTAL	139,503	125,121	-14,382	184,220	184,220	0	
AREA SOUTH								
Service Manager : Natalie Fortt								
SOUTH AREA DEVELOPMENT Area Chairman : Cllr Peter Gubbins	Expenditure	203,791	174,895	-28,896	270,445	270,445	0	
	Income	-32,790	-21,217	11,573	-43,720	-43,720	0	
	TOTAL	171,001	153,678	-17,323	226,725	226,725	0	
SOUTH GRANTS Area Chairman : Cllr Peter Gubbins	Expenditure	23,385	1,000	-22,385	31,180	31,180	0	
	Income	0	-500	-500	0	0	0	
	TOTAL	23,385	500	-22,885	31,180	31,180	0	

Group with Elements		Budget to 31st December	Actual to 31st December	Variance to 31st December	Annual Budget	Expected Total by Year End	Variance expected 31/03/18	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
SOUTH PROJECTS Area Chairman : Cllr Peter Gubbins	Expenditure	18,090	25,667	7,577	18,090	18,090	0	
	Income	-18,090	-27,302	-9,212	-18,090	-18,090	0	
	TOTAL	0	-1,635	-1,635	0	0	0	
TOTAL AREA SOUTH	Expenditure	245,266	201,562	-43,704	319,715	319,715	0	
	Income	-50,880	-49,019	1,861	-61,810	-61,810	0	
	TOTAL	194,386	152,543	-41,843	257,905	257,905	0	
AREA WEST								
Service Manager : Tim Cook								
WEST AREA DEVELOPMENT Area Chairman : Cllr Val Keitch	Expenditure	174,023	147,058	-26,965	232,030	232,030	0	
	Income	-2,633	-3,262	-629	-3,510	-3,510	0	
	TOTAL	171,390	143,796	-27,594	228,520	228,520	0	
WEST GRANTS Area Chairman : Cllr Val Keitch	Expenditure	30,420	12,149	-18,271	36,980	36,980	0	
	Income	0	0	0	0	0	0	
	TOTAL	30,420	12,149	-18,271	36,980	36,980	0	
WEST PROJECTS Area Chairman : Cllr Val Keitch	Expenditure	16,770	9,943	-6,827	23,400	23,400	0	
	Income	-11,767	-6,936	4,831	-15,250	-15,250	0	
	TOTAL	5,003	3,007	-1,996	8,150	8,150	0	
TOTAL AREA WEST	Expenditure	221,213	169,150	-52,063	292,410	292,410	0	
	Income	-14,400	-10,198	4,202	-18,760	-18,760	0	
	TOTAL	206,813	158,952	-47,861	273,650	273,650	0	
TOTAL COMMUNITIES	Expenditure	1,192,244	1,049,755	-142,489	1,498,065	1,498,065	0	
	Income	-155,162	-159,221	-4,059	-180,940	-180,940	0	
	TOTAL	1,037,082	890,534	-146,548	1,317,125	1,317,125	0	The area and communities budgets look to be on track for year end.
CIVIL CONTINGENCIES MANAGER								
Service Manager : Pam Harvey								
CIVIL CONTINGENCIES Portfolio Holder : Cllr Nick Weeks	Expenditure	101,115	103,285	2,170	134,820	134,820	0	Expenditure largely running as profiled. Yearend figures will depend on any response to emergency incidents throughout the rest of the year.
	Income	-4,860	-6,232	-1,372	-6,110	-6,110	0	
	TOTAL	96,255	97,053	798	128,710	128,710	0	
TOTAL CIVIL CONTINGENCIES	Expenditure	101,115	103,285	2,170	134,820	134,820	0	
	Income	-4,860	-6,232	-1,372	-6,110	-6,110	0	
	TOTAL	96,255	97,053	798	128,710	128,710	0	
ENGINEERING AND PROPERTY SERVICES								
Service Manager : Garry Green								
PROPERTY MANAGEMENT Portfolio Holder : Cllr Henry Hobhouse	Expenditure	878,071	826,748	-51,323	1,184,020	1,144,020	-40,000	General underspend across range of services particularly on public offices, but this will help possible underachievement of income on this budget as linked to service charges.
	Income	-670,319	-644,446	25,873	-797,230	-797,230	0	Income due from SCC not accounted for at qtr3 but Commercial income above annual budget by £20K at present due to full letting of properties. However this will contribute towards underachievement of income on the public offices budget.
	TOTAL	207,752	182,302	-25,450	386,790	346,790	-40,000	
CAR PARKING	Expenditure	539,577	496,918	-42,659	804,670	804,670	0	Underspend due to outstanding service charge owed to Waitrose and general underspends across the board.

Group with Elements		Budget to 31st December	Actual to 31st December	Variance to 31st December	Annual Budget	Expected Total by Year End	Variance expected 31/03/18	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
Portfolio Holder : Cllr Henry Hobhouse & Cllr Peter Seib	Income	-1,603,784	-1,456,449	147,335	-2,130,670	-2,010,670	120,000	Pay & Display income down £104k on budget, Season Tickets down £30k and PCN income down £13k along with other rental payments due.
	TOTAL	-1,064,207	-959,531	104,676	-1,326,000	-1,206,000	120,000	
ENGINEERING SERVICES	Expenditure	480,167	409,919	-70,248	633,950	573,950	-60,000	General underspends across all services but mainly on Technical Services salaries due to vacant hours, and R&M on land drainage, public conveniences, and Birchfield.
Portfolio Holder : Cllr Henry Hobhouse	Income	-65,220	-88,949	-23,729	-86,960	-101,960	-15,000	Main variance due to revenue contribution received towards CCTV improvements needed plus external contribution of £16k on land drainage budget.
	TOTAL	414,947	320,970	-93,977	546,990	471,990	-75,000	
TOTAL ENGINEERING AND PROPERTY SERVICES	Expenditure	1,897,815	1,733,585	-164,230	2,622,640	2,522,640	-100,000	
	Income	-2,339,323	-2,189,844	149,479	-3,014,860	-2,909,860	105,000	
	TOTAL	-441,508	-456,259	-14,751	-392,220	-387,220	5,000	
STREETSCENE								
Service Manager : Chris Cooper								
HORTICULTURE & GROUNDS MAINTENANCE & STREETCLEANING	Expenditure	2,289,409	2,469,678	180,269	3,020,250	3,020,250	0	<i>Overspends on Staff costs/salaries, Yeovil Greenspace Projects, Purchase of Plant, Equipment Tools & Materials and Payments to Contractors.</i>
	Income	-876,886	-971,669	-94,783	-1,314,540	-1,314,540	0	<i>Favourable income against budget.</i>
Portfolio Holder : Cllr Jo Roundell Greene	TOTAL	1,412,523	1,498,009	85,486	1,705,710	1,705,710	0	
TOTAL STREETSCENE	Expenditure	2,289,409	2,469,678	180,269	3,020,250	3,020,250	0	
	Income	-876,886	-971,669	-94,783	-1,314,540	-1,314,540	0	
	TOTAL	1,412,523	1,498,009	85,486	1,705,710	1,705,710	0	
WASTE & RECYCLING								
Assistant Director :								
WASTE COLLECTION	Expenditure	4,472,033	4,413,522	-58,511	5,928,660	5,928,660	0	
Portfolio Holder : Cllr Jo Roundell Greene & Cllr Derek Yeomans	Income	-1,308,802	-1,297,074	11,728	-1,536,170	-1,536,170	0	
	TOTAL	3,163,231	3,116,448	-46,783	4,392,490	4,392,490	0	<i>Overall well within budget</i>
TOTAL WASTE COLLECTION	Expenditure	4,472,033	4,413,522	-58,511	5,928,660	5,928,660	0	
	Income	-1,308,802	-1,297,074	11,728	-1,536,170	-1,536,170	0	
	TOTAL	3,163,231	3,116,448	-46,783	4,392,490	4,392,490	0	
ARTS AND ENTERTAINMENT								
Service Manager : Adam Burgan								
ARTS	Expenditure	1,609,351	1,498,535	-110,816	2,128,535	2,045,530	-83,005	
Portfolio Holder : Cllr Sylvia Seal	Income	-1,420,785	-1,718,061	-297,276	-1,874,180	-1,792,521	81,659	
	TOTAL	188,566	-219,526	-408,092	254,355	253,009	-1,346	A solid year at The Octagon. Reduced Box Office income has been offset by reduced payments to producers. Secondary spend has remained strong.
WESTLAND LEISURE COMPLEX	Expenditure	953,635	928,206	-25,429	1,358,390	1,408,390	50,000	
Portfolio Holder : Cllr Sylvia Seal	Income	-919,403	-614,341	305,062	-1,311,080	-1,111,080	200,000	The Westlands Entertainment & Conference Centre Refurbishment Project report taken to District Executive in September 2017 detailed the reasons for the budget variance.
	TOTAL	34,232	313,865	279,633	47,310	297,310	250,000	
TOTAL ARTS AND ENTERTAINMENT	Expenditure	2,562,986	2,426,741	-136,245	3,486,925	3,453,920	-33,005	
	Income	-2,340,188	-2,332,402	7,786	-3,185,260	-2,903,601	281,659	
	TOTAL	222,798	94,339	-128,459	301,665	550,319	248,654	

Group with Elements		Budget to 31st December	Actual to 31st December	Variance to 31st December	Annual Budget	Expected Total by Year End	Variance expected 31/03/18	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
SPORT AND LEISURE FACILITIES								
Service Manager : Lynda Pincombe								
GOLDENSTONES	Expenditure	192,323	96,136	-96,187	256,430	256,430	0	
Portfolio Holder : Cllr Sylvia Seal	Income	-127,283	-55,392	71,891	-169,710	-169,710	0	
	TOTAL	65,040	40,744	-24,296	86,720	86,720	0	
SPORT FACILITIES	Expenditure	114,532	110,054	-4,478	152,710	152,710	0	
Portfolio Holder : Cllr Sylvia Seal	Income	-45,750	-39,128	6,622	-61,000	-61,000	0	
	TOTAL	68,782	70,926	2,144	91,710	91,710	0	
WESTLANDS	Expenditure	53,348	16,932	-36,416	71,130	71,130	0	
Portfolio Holder : Cllr Sylvia Seal	Income	-6,863	0	6,863	-9,150	-9,150	0	
	TOTAL	46,485	16,932	-29,553	61,980	61,980	0	
TOTAL SPORT AND LEISURE FACILITIES	Expenditure	360,203	223,122	-137,081	480,270	480,270	0	
	Income	-179,896	-94,520	85,376	-239,860	-239,860	0	
	TOTAL	180,307	128,602	-51,705	240,410	240,410	0	<i>Income budgets not being met but large underspend on expenditure has resulted in an overall £52K favourable variance overall.</i>
COMMUNITY HEALTH AND LEISURE								
Service Manager : Lynda Pincombe								
COMMUNITY HEALTH AND LEISURE	Expenditure	675,953	695,696	19,743	876,940	876,940	0	
Portfolio Holder : Cllr Sylvia Seal	Income	-207,564	-356,257	-148,693	-280,660	-280,660	0	<i>Grant funding received £125K Click into Activity.</i>
	TOTAL	468,389	339,439	-128,950	596,280	596,280	0	
TOTAL COMMUNITY HEALTH AND LEISURE	Expenditure	675,953	695,696	19,743	876,940	876,940	0	
	Income	-207,564	-356,257	-148,693	-280,660	-280,660	0	
	TOTAL	468,389	339,439	-128,950	596,280	596,280	0	
COUNTRYSIDE								
Service Manager : Katy Menday								
COUNTRYSIDE	Expenditure	383,010	487,792	104,782	532,500	541,500	9,000	Although much of the current variance will be rectified by year end the extra £9K on salaries was not anticipated and we have had to use staff on the wages line to cover the long term sickness absence. I anticipate a year end position of £9K over spent.
Portfolio Holder : Cllr Sylvia Seal	Income	-195,667	-257,357	-61,690	-283,910	-283,910	0	There is still £10K income outstanding from stewardship and a variety of other incomes totalling £11K. Plus a Heritage Lottery claim to cover costs of £11K. The café is performing well and can be expected to bring in a further £8K profit in the final quarter.
	TOTAL	187,343	230,435	43,092	248,590	257,590	9,000	
TOTAL COUNTRYSIDE	Expenditure	383,010	487,792	104,782	532,500	541,500	9,000	
	Income	-195,667	-257,357	-61,690	-283,910	-283,910	0	
	TOTAL	187,343	230,435	43,092	248,590	257,590	9,000	
TOTAL DIRECTOR OF COMMERCIAL SERVICES & INCOME GENERATION	Expenditure	12,742,524	12,553,421	-189,103	17,083,005	16,959,000	-124,005	
	Income	-7,453,186	-7,505,355	-52,169	-9,861,370	-9,474,711	386,659	
	TOTAL	5,289,338	5,048,066	-241,272	7,221,635	7,484,289	262,654	
TOTAL SSDC	Expenditure	55,156,038	52,842,749	-2,313,289	73,367,440	73,109,480	-257,960	
	Income	-41,690,913	-42,006,039	-315,126	-55,711,880	-55,623,981	87,899	
	TOTAL	13,465,125	10,836,710	-2,628,415	17,655,560	17,485,499	-170,061	